

## SCHEDULE "A" AMENDMENT

This is an amendment to Schedule "A" of the Funding Agreement between The **Manitoba Housing and Renewal Corporation** ("Manitoba Housing") and **Name of Agency** ("Recipient") dated \_\_\_\_\_.

**Section 3.0 (e) of Schedule "A" is replaced with the following:**

### **3.0 FUNDING...**

- (e) Name of Agency is responsible for disbursement of all Manitoba Housing funding under this agreement and all funding must be expended in accordance with this agreement not later than **March 31, 2019**. Name of Agency will refund to Manitoba Housing any Manitoba Housing funding which is not disbursed in accordance with this paragraph.

**Section 4.0 of Schedule "A" is replaced with the following:**

### **4.01 Financial & Administrative Reporting**

- (a) By April 30, 2017, the Recipient shall submit:
- i. An Annual Business Profile (submitted);
  - ii. An Operating Budget / Staffing Report (submitted); and
  - iii. A 4th Quarter Statement of Revenue and Expenses from 2016/17 (submitted).
- (b) By **December 31, 2017**, the Recipient shall submit:
- i. Audited Financial Statements in respect of the preceding Fiscal Year duly signed by the Board of Directors and certified by duly designated auditors (CA, CMA or CGA) (submitted);
  - ii. A copy of the Auditor's Management Letter;
  - iii. A Compensation Disclosure Report in accordance with the Public Sector Compensation Disclosure Act;
  - iv. A copy of the Annual Report or Annual General Meeting Minutes (submitted hard copy); and
  - v. A 2nd Quarter Interim Statement of Revenue and Expenses from 2017/18 (submitted).
- (c) By **January 31, 2018** the Recipient shall submit:
- i. A proposal for renewed funding for 2018/19 from Manitoba Housing, including a proposed work plan and budget of expenditures (submitted).
- (d) By **April 30, 2018** the Recipient shall submit:
- i. A 4th Quarter Statement of Revenue and Expenses from 2017/18.
- (e) By **September 30, 2018**, the Recipient shall submit:
- i. Audited Financial Statements in respect of the 2017/18 fiscal year duly signed by the Board of Directors and certified by duly designated auditors (CA, CMA or CGA);
  - ii. A copy of the Auditor's Management Letter;
  - iii. A Compensation Disclosure Report in accordance with the Public Sector Compensation Disclosure Act; and
  - iv. A copy of the Annual Report or Annual General Meeting Minutes.
- (f) By **December 31, 2018**, the Recipient shall submit:
- i. Interim status report detailing progress on activities and outcomes of funded programs in 2018/19; and
  - ii. Preliminary budget and plan for the 2019/20 fiscal year.

**All other terms of Schedule "A" remain the same.**

For Manitoba Housing \_\_\_\_\_  
Name:  
Office Held:  
Date: \_\_\_\_\_

For Manitoba Housing \_\_\_\_\_  
Name:  
Office Held:  
Date: \_\_\_\_\_

For the Recipient \_\_\_\_\_  
Name:  
Office Held:  
Date: \_\_\_\_\_

For the Recipient \_\_\_\_\_  
Name:  
Office Held:  
Date: \_\_\_\_\_

## Appendix 1

### Goals and Strategies

**GOAL A. Prevent discharges/releases by institutions (i.e. hospitals, correctional institutions, treatment facilities) or other service systems (including child welfare authorities) to emergency shelters or provisional accommodation by creating accessible pathways to permanent housing for people at risk of homelessness.**

**GOAL B. To intervene to prevent people who are provisionally accommodated from becoming homeless.**

#### STRATEGIES

1. Create short-term navigational supports integrated with a homelessness system of care and diversion mechanisms to prevent avoidable eviction.
2. Facilitate access to the full range of housing options for people at risk of homelessness with particular attention to the circumstances of people being discharged from hospital, released from prison, or “aging out” of the child welfare system.
3. Create a “one-stop” resource targeted to the needs of people at risk of homelessness that might include:
  - A central housing registry
  - Access for outreach workers/navigators/case managers with mandate to work with people at risk of homelessness
  - An access point to the System of Care including a centralized intake process to Housing with Support Programs like Housing First.
  - Rent Bank — pool of money; access dollars to avoid eviction; mediation services
  - Access to information, education and training for people at risk of homelessness and for landlords.
4. Work with landlords, property managers, and case managers/social workers/ navigators to develop mechanisms to identify high-risk eviction situations and to prevent eviction to homelessness.

**GOAL C. To establish a comprehensive, culturally proficient, person-centred system of care for the homeless with a range of permanent housing options.**

**GOAL D. To ensure emergency accommodation is available when needed, providing support to help people move to permanent housing as quickly as possible.**

#### STRATEGIES

5. Create a centralized mechanism to Housing with Supports programs to end homelessness, including supports to help individuals navigate the system.
6. Establish a central registry of housing accessible to homeless people and to Case Managers/ Social Workers/Navigators working with homeless people.
7. Create a formal network of community agencies providing services to people who are homeless aimed at promoting good community practice and ongoing learning.
8. Determine the range of services required to end homelessness and develop and/or evolve programs to deliver services to address gaps in a system of care to end homelessness.
9. Ensure that housing is affordable for clients of programs to end homelessness through a combination of enhanced EIA benefits and/or housing subsidies.
10. Secure housing for clients of programs to end homelessness through direct agreements with landlords including a commitment to protect landlords against loss or damage and a commitment to support both the client and the landlord in support of successful tenancies.
11. Encourage alignment and coordination of policy across government departments and between levels of government to facilitate the development of simplified program funding agreements integrating funding from various sources in support of a comprehensive system of care for the homeless.

12. Promote successful, permanent tenancy for homeless people by:
  - Establishing a mechanism by which landlords and tenants can easily access support to solve tenant problems early
  - Supporting tenants in the development of life/tenant skills
  - Engaging private landlords throughout the city who are open to providing housing units for persons who are homeless
  - Supporting engaged landlords in acquiring an understanding of Indigenous culture and the circumstances of homeless Indigenous people to reduce the effects of discrimination.
13. Ensure cultural proficiency for all agencies providing services to Indigenous homeless people.
14. Promote the development of improved practices in large governmental systems (i.e.; Winnipeg Integrated Services — this is the label used to describe the partnership arrangement between the Winnipeg Regional Health Authority and the Department of Family Services whereby health and social service delivery is integrated at the first line level to improve access and coordination of services) to facilitate access for homeless people to health care, income, and other health and social supports required to improve health and maintain stable tenancies. The Winnipeg Integrated Services model also links to EIA in the Department of Jobs and the Economy and to the Department of Housing.
15. Mobilize community members and volunteers in order to support successful inclusion and integration of people who were previously homeless into the community. Utilize successes and active communications to facilitate YIMBY (Yes In My Backyard).
16. Improve access to all entitlements and personal identification documents, including access to CCP and OAS for seniors, access to Treaty and Status cards for Indigenous peoples; and waiver of payment for identification documents.
17. Establish mechanisms to coordinate services for Indigenous homeless peoples between Winnipeg and remote and rural communities and reserves.
18. Increase EIA shelter rates to 75% of the median market rent and increase the number of “portable” housing benefits accessible to people who are homeless.

**Goal E. To increase the number of affordable housing units available to people who are homeless, in the private, non-profit and public sectors.**

**Goal F. To maintain and improve existing accommodations accessible to people who might otherwise be homeless to live safely, securely and with dignity. This includes private market rental rooming houses and single room occupancy hotels.**

## **STRATEGIES**

19. Develop an inventory of housing and other accommodations by type (emergency, transitional housing/shelters, housing with supports, rooming houses and SROs) with estimates of demand by type, to better project the number of new housing units necessary.
20. Create 7500 affordable housing units to house people who are homeless (sheltered/unsheltered and precariously housed), while maintaining and improving the current stock. Focus primarily on permanent housing units, with some additional inventory in transitional housing units.
21. Bring together private sector champions (builders, landlords, finance experts), non-profit housing/service providers and public sector officials, to build relationships and explore potential solutions/models, including, innovative social finance tools like social impact bonds, low interest loans and private/non-profit housing partnerships.
22. Establish an independently managed capital fund and land trust to support the development of new and renovated housing units and work towards pooling funds, land and/or buildings from a range of investors including governments and the private and philanthropic sectors.
23. Develop a single point of access to developers and non-profit organizations to assist them in the development of new housing projects or renovations to existing housing that would enhance the supply of affordable or purpose-built housing accessible to homeless people.
24. Work actively with governments to enhance and facilitate the uptake of grants and tax incentives that support the development of non-market rent and rent subsidized housing units. Encourage follow-through with the recommendations of the Rental Housing Roundtable, in

particular:

- Ensure broad awareness of the new Rental Housing Construction Tax Credit
- Provide incentives to ensure a percentage of units in rental development projects are affordable rental units
- Expand Tax Increment Financing for the purpose of built rental housing in areas beyond downtown Winnipeg
- Encourage capital grants on a per unit basis to stimulate the development of reasonable market rents. The amount would have to be enough to contribute to, in conjunction with other measures, addressing the gap between reasonable market rents and revenue required for an attractive rate of return

25. Encourage increased provincial funding to maintain existing social housing stock.

26. Support the movement of individuals in Manitoba Housing to private market housing in order to ensure Manitoba Housing units are available for people with more complex needs.

**Goal G. To develop a comprehensive profile of the homeless population with data system(s) to support evaluation, monitoring and continuous improvement in a homeless system of care.**

**Goal H. To undertake research in order to better understand the particular circumstances and characteristics of homeless people in Winnipeg.**

### **Strategies**

27. Design and implement an annual homelessness count/census.

28. Work with the provincial and federal governments to enhance the Homeless Individuals and Families Information System (HIFIS) with particular attention to maximizing its value as a source of planning and evaluative data in support of a long-term plan to end homelessness.

29. Secure data sharing agreement(s) with the Government of Manitoba as part of a commitment to develop and share HIFIS and other homelessness data.

30. Create a comprehensive client-specific data system to continually monitor homelessness, support service delivery and planning and measure outcomes in support of an overall accountability framework.

31. Identify a research “consortium” or similar local entity to gather local data and research from multiple sources to support planning, monitoring and evaluation of local plans to end homelessness and any other homelessness-related research or planning.

32. Undertake research with a view to determining the distinctive paths of Indigenous peoples into homelessness including specific circumstances, needs and mobility related to their communities and reserves. This will be done in partnership with Indigenous peoples and consistent with OCAP Principles (Ownership, Control, Access and Partnership).

33. Undertake research on “provisionally accommodated” homelessness in Winnipeg.

## **Appendix 2 Five Year Targets**

- Reduce the number of shelter users that are chronically homeless by 20% (2013/14 base year).
- Reduce the number of Indigenous shelter users that are chronically homeless by 20% (2013/14 base year).
- Reduce the number of shelter users that are episodically homeless by 20% (2013/14 base year).
- Reduce the number of Indigenous shelter users that are episodically homeless by 20% (2013/14 base year).
- Reduce the number of people living on the street (sleeping rough) by 20% (2013/14 base year).
- Reduce the number of Indigenous people living on the street (sleeping rough) by 20% (2013/14 base year).
- Reduce the number of people with an average length of stay in an emergency shelter of more than seven consecutive days by 50%.
- Increase the supply of housing accessible to people who have been homeless by 300 units (2014/15 base year).(by 2016/17)
- Intervene to prevent 300 people from losing their housing.
- Reduce the number of homeless people as a percentage of the total population of Winnipeg by 10% annually.
- Aligned with Government of Canada Homelessness Partnership Strategy targets